### SECURITIES AND EXCHANGE COMMISSION SEC FORM - I-ACGR

#### INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended

Dec 31, 2020

2. SEC Identification Number

147584

3. BIR Tax Identification Number

002-727-376-000

4. Exact name of issuer as specified in its charter

PREMIERE HORIZON ALLIANCE CORPORATION

5. Province, country or other jurisdiction of incorporation

**PHILIPPINES** 

- 6. Industry Classification Code(SEC Use Only)
- 7. Address of principal office

Unit 1705, East Tower, Philippine Stock Exchange Centre, Exchange Road, Ortigas Center, Pasig City
Postal Code
1605

8. Issuer's telephone number, including area code

(02) 8632 - 7715

9. Former name, former address, and former fiscal year, if changed since last report Not Applicable

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## Premiere Horizon Alliance Corporation PHA

### PSE Disclosure Form I-ACGR - Integrated Annual Corporate Governance Report Reference: SEC Code of Corporate Governance for Publicly-Listed Companies, PSE Corporate Governance Guidelines, and ASEAN Corporate Governance Scorecard

#### **Description of the Disclosure**

Please find the attached Integrated Annual Corporate Governance Report of Premiere Horizon Alliance Corporation for the year 2020.

#### Filed on behalf by:

Name	Raul Ma. Anonas
	Executive Vice President and COO, Chief Information Officer (CIO) and SEC Compliance Officer

### **COVER SHEET**

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### PREMIERE HORIZON ALLIANCE CORPORATION SEC FORM I-ACGR

# INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT 2020



#### **SEC FORM - I-ACGR**

#### INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

#### **GENERAL INSTRUCTIONS**

#### A. Use of Form I-ACGR

This SEC Form shall be used as a tool to disclose Publicly-Listed Companies' compliance/non-compliance with the recommendations provided under the Code of Corporate Governance for Publicly-Listed Companies, which follows the "comply or explain" approach, and for harmonizing the corporate governance reportorial requirements of the SEC and the Philippine Stock Exchange (PSE).

#### B. Preparation of Report

These general instructions are not to be filed with the report. The report shall contain the numbers and captions of all items.

The I-ACGR has four columns, arranged as follows:

RECOMMENDED CG PRACTICE/POLICY	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Contains CG Practices/ Policies, labelled as follows:  (1) "Recommendations" — derived from the CG Code for PLCs; (2) "Supplement to Recommendation" — derived from the PSE CG Guidelines for Listed Companies; (3) "Additional Recommendations" — CG Practices not found in the CG Code for PLCs and PSE CG Guidelines but are expected already of PLCs; and (4) "Optional Recommendation" — practices taken from the ASEAN Corporate Governance Scorecard  *Items under (1) — (3) must be answered/disclosed by the PLCs following the "comply or explain" approach. Answering of items under (4) are left to the discretion of PLCs.	The company shall indicate compliance or non-compliance with the recommended practice.	The company shall provide additional information to support their compliance with the recommended CG practice	The PLCs shall provide the explanations for any non-compliance, pursuant to the "comply or explain" approach.  Please note that the explanation given should describe the non- compliance and include how the overall Principle being recommended is still being achieved by the company.  *"Not Applicable" or "None" shall not be considered as sufficient explanation

#### C. Signature and Filing of the Report

- a. Three (3) copies of a fully accomplished I-ACGR shall be filed with the Main Office of the Commission on or before May 30 of the following year for every year that the company remains listed in the PSE:
- b. At least one (1) complete copy of the I-ACGR shall be duly notarized and shall bear <u>original and</u> <u>manual</u> signatures
- c. The I-ACGR shall be signed under oath by: (1) Chairman of the Board; (2) Chief Executive Officer or President; (3) All Independent Directors; (4) Compliance Officer; and (5) Corporate Secretary.
- d. The I-ACGR shall cover all relevant information from January to December of the given year.
- e. All reports shall comply with the full disclosure requirements of the Securities Regulation Code.



#### **SEC FORM - I-ACGR**

#### INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1.	For the fiscal year ended
2.	SEC Identification Number
4.	Exact name of issuer as specified in its charter Premiere Horizon Alliance Corporation
5.	Philippines 6. (SEC Use Only)
7.	Province, Country or other jurisdiction of Industry Classification Code: incorporation or organization Unit 1705, 17F East Tower, Philippine Stock Exchange Center, Exchange Road, Ortigas Center, Pasig City
	Address of principal office Postal Code
8.	+632 2 86327715  Issuer's telephone number, including area code
9.	Not applicable
	Former name former address and former fiscal year if changed since last report

IN	TEGRATED ANNU	IAL CORPORATE GOVERNANCE REPORT	
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
	The Board's Gov	ernance Responsibilities	
Principle 1: The company should be headed by competitiveness and profitability in a manner costakeholders.  Recommendation 1.1  1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the	•	•	Link to the CVs and key competencies of the PHA Board
company's industry/sector.  2. Board has an appropriate mix of	Compliant	Academic qualifications, industry	can be accessed in https:// premierehorizon.com/about-pha/ our-leaders/
competence and expertise.  3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	Compliant	knowledge, professional experience, expertise and relevant trainings of directors  2. Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance	
Recommendation 1.2			
Board is composed of a majority of non- executive directors.	Compliant	Identify or provide link/reference to a document identifying the directors and the type of their directorships	Four (CEO, COO, Group CFO, Treasurer) of the nine Board of Directors are executive. Five or 56% are Non-Executive.
Recommendation 1.3			
Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Compliant	Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.	Training of Directors is provided in the PHA Board Charter and Manual on Corporate Governance.

Company has an orientation program for first time directors.      Company has relevant annual continuing training for all directors.	Compliant	Provide information or link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.	Orientation program is conducted for all new directors of the company. The orientation includes all their duties and responsibilities and about the company.  All directors of PHA undergo yearly training especially on Corporate Governance. Copies of Certificates of Attendance are included in the ACGR report.
Recommendation 1.4			
Board has a policy on board diversity.	Compliant	Provide information on or link/reference to a document containing information on the company's board diversity policy.	Board diversity can be found in the Company's Manual on Corporate Governance.
		Indicate gender composition of the board.	Link to the document can be found in https:// premierehorizon.com/corporate-governance/ manual-on-corporate-governance/
Optional: Recommendation 1.4			
Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.	Compliant	Provide information on or link/reference to a document containing the company's policy and measureable objectives for implementing board diversity.  Provide link or reference to a progress report in achieving its objectives.	Link to the document can be found in https:// premierehorizon.com/corporate-governance/ manual-on-corporate-governance/
Recommendation 1.5			
Board is assisted by a Corporate Secretary.	Compliant	Provide information on or	The Corporate Secretary is Atty. Roberto V.
Corporate Secretary is a separate individual from the Compliance Officer.	Compliant	link/reference to a document containing information on the Corporate Secretary, including	San Jose, an eminently qualified lawyer who is not a member of the Board and is
Corporate Secretary is not a member of the Board of Directors.	Compliant	his/her name, qualifications, duties and functions.	separate from the Compliance Officer.  Link to his CV can be found in https:// premierehorizon.com/about-pha/our-leaders/

Corporate Secretary attends training/s on corporate governance.	Compliant	Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered	Atty. San Jose attends all Corporate Governance seminars on an annual basis. Copies of his Certificates are disclosed with the Annual Corporate Governance Report with the 17A.
Optional: Recommendation 1.5			
Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.	Compliant	Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting	Notice of meeting is sent out as soon as possible and Board Materials are distributed either as physical files or digital files at least 5 business days before the meeting.
Recommendation 1.6			
<ol> <li>Board is assisted by a Compliance Officer.</li> <li>Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.</li> </ol>	Compliant Compliant	Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties	The Compliance Officer is Mr. Raul Ma.  F. Anonas, EVP and COO of PHA.  He is also an Executive Director and regularly attends Corporate Governance training.
3. Compliance Officer is not a member of the board.	Non- Compliant	and functions.	Plans are being made to designate a  Compliance Officer who is not a member —
Compliance Officer attends training/s on corporate governance.	Compliant	Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered	of the Board.  Link to the document can be found in https://premierehorizon.com/company-disclosures/
<b>Principle 2:</b> The fiduciary roles, responsibilities and other legal pronouncements and guidelines sho			
Recommendation 2.1		Dravida informacija a zastavana sta	Directors are always informed of the important
Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Compliant	Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)	Directors are always informed of the important discussions in the meeting and are kept fully informed and act in good faith and for the best interest of the company. Proof of this can be seen in the Minutes of the Meeting of the PHA BOD.
Recommendation 2.2			

<ol> <li>Board oversees the development, review and approval of the company's business objectives and strategy.</li> <li>Board oversees and monitors the implementation of the company's business objectives and strategy.</li> </ol>	Compliant	Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)  Indicate frequency of review of business objectives and strategy	The EXCOM meets monthly to discuss the company objectives and strategies. The Board on the other hand meet at least once a quarter. Proof of this can be seen in the Minutes of the Board Meetings.
Supplement to Recommendation 2.2			
<ol> <li>Board has a clearly defined and updated vision, mission and core values.</li> <li>Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.</li> </ol>	Compliant	Indicate or provide link/reference to a document containing the company's vision, mission and core values.  Indicate frequency of review of the vision, mission and core values.  Provide information on or link/reference to a document containing information on the strategy execution process.	The Company's Mission and Vision are being reviewed annually during a Board Meeting.  Information on the Company's Vision and strategies can be found in https://premierehorizon.com/about-pha/
Recommendation 2.3			
Board is headed by a competent and qualified Chairperson.	Compliant	Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications	The PHA Chairman is Mr. Augusto M. Cosio, Jr. His CV which lists his qualifications can be found in https://premierehorizon.com/ augusto-m-cosio-jr/
Recommendation 2.4			

1.	Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its	Information about succession planning and retirement policies are provided in the PHA Manual on Corporate Governance which can be found on the company website.
2.	Board adopts a policy on the retirement for directors and key officers.	Compliant	implementation	
Re	commendation 2.5			
1.	Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	Provide information on or link/reference to a document containing information on the company's remuneration policy and	Information about succession planning and retirement policies are provided in the PHA Manual on Corporate Governance which can be found on the company website.
2.	Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	its implementation, including the relationship between remuneration and performance.	HR policies also provide for the differentiation in remuneration and performance.
3.	Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant		
Or	otional: Recommendation 2.5			
1.	Board approves the remuneration of senior executives.	Compliant	Provide proof of board approval	The PHA Board approves remuneration of the company senior executives.
2.	Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.	Compliant	Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.	Proof of these can be seen in the Board Resolution and Minutes of the Board Meetings that discussed this topic.
Re	commendation 2.6			

<ol> <li>Board has a formal and transparent board nomination and election policy.</li> <li>Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.</li> </ol>	Compliant  Compliant	Provide information or reference to a document containing information on the company's nomination and election policy and process and its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from	Transparency in the nomination and election of directors is being strictly followed by the company and is provided for in the company's Manual on Corporate Governance.		
Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant	shareholders.  Provide proof if minority shareholders have a right to nominate candidates	Link to the document can be found in		
Board nomination and election policy includes how the board shortlists candidates.	Compliant	Provide information if there was an assessment of the effectiveness of	https://premierehorizon.com/corporate- governance/manual-on-corporate- governance/		
5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	Compliant	the Board's processes in the nomination, election or replacement of a director.			
Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	Compliant		This is provided for in the Manual of Corporate Governance.		
Optional: Recommendation to 2.6  1. Company uses professional search firms or		Identify the professional search firm	External sources of candidates is used		
other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	Compliant	used or other external sources of candidates	such as professional networks and alumni databases.		
Recommendation 2.7					

<ol> <li>Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.</li> <li>RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.</li> <li>RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.</li> </ol>	Compliant  Compliant  Compliant	Provide information on or reference to a document containing the company's policy on related party transaction, including policy on review and approval of significant RPTs  Identify transactions that were approved pursuant to the policy.	The company policy regarding RPTs can be found in the Company Policies at https://premierehorizon.com/corporate-governance/company-policies/.  No RPT issues yet.
Supplement to Recommendations 2.7			
1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered de minimis or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Compliant	Provide information on a materiality threshold for RPT disclosure and approval, if any.  Provide information on RPT categories	The company policy regarding RPTs can be found in the Company Policies at https://premierehorizon.com/corporate-governance/company-policies/.  No RPT issues yet.
2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.	Compliant	Provide information on voting system, if any.	The company has designated a Related Party Transaction Committee on the Board Level and is headed by Ms. Elisa May Arboleda-Cuevas, a non-executive director and a business leader.
Recommendation 2.8			

Chief Audit Executive).		approving the selection of management.  Identity the Management team appointed	The Corporate Governance Committee (formerly Nominations Committee) is headed by Mr. Ramon G. Santos, an Independent Director.
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.  Provide information on the assessment process and indicate frequency of assessment of performance.	The Chief Risk Officer and Chief Compliance Officer designated is Mr. Raul Ma. F. Anonas.  Performance assessment and process is done by the Board on a yearly basis.
Recommendation 2.9			
Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.	Compliant	Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel.	This is provided in the Manual on Corporate Governance of the company.  Assessment of the performance of management led by the CEO is done by the Board, A CEO assessment form to be
Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.  Recommendation 2.10	Compliant		accomplished by each director was created specifically for this purpose.

2.	Board oversees that an appropriate internal control system is in place.  The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.  Board approves the Internal Audit Charter.	Compliant  Compliant  Compliant	Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system  Provide reference or link to the company's Internal Audit Charter	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/  Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
Re	commendation 2.11			
1.	Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.  The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	Compliant	Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.  Provide proof of effectiveness of risk management strategies, if any.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/  Link to the document can be found in https://premierehorizon.com/corporate-governance/enterprise-risk-management/
Re	commendation 2.12			
1.	Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Compliant	Provide link to the company's website where the Board Charter is disclosed.	This is provided for in the company's Manual on Corporate Governance. Specific section on Enterprise Risk Management can be found in https://
2.	Board Charter serves as a guide to the directors in the performance of their functions.	Compliant		premierehorizon.com/corporate- governance/manual-on-corporate- governance/
3.	Board Charter is publicly available and posted on the company's website.	Compliant		The Board Charter can be found on https://premierehorizon.com/corporate-governance/board-committee-charters/

Additional Recommendation to Principle 2				
Board has a clear insider trading policy.	Compliant	Provide information on or link/reference to a document showing company's insider trading policy.	Link to this document can be found in https://premierehorizon.com/corporate-governance/company-policies/	
Optional: Principle 2				
<ol> <li>Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.</li> </ol>	Compliant	Provide information on or link/reference to a document showing company's policy on granting loans to directors, if any.	Link to this document can be found in https://premierehorizon.com/corporate-governance/company-policies/	
Company discloses the types of decision requiring board of directors' approval.	Compliant	Indicate the types of decision requiring board of directors' approval and where there are disclosed.	Link to this document can be found in https://premierehorizon.com/corporate-governance/company-policies/	
<b>Principle 3:</b> Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.  Recommendation 3.1				
Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	Provide information or link/reference to a document containing information on all the board committees established by the company.	Link to this document can be found in https://premierehorizon.com/corporate-governance/board-committees/	
Recommendation 3.2				

1.	Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	Compliant	Provide information or link/reference to a document containing information on the Audit Committee, including its functions.  Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor.	Information on the Audit Committee can be found in https://premierehorizon.com/corporate-governance/board-committees/.  Information on the Audit Committee Charter can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
2.	Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.	Compliant	Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.	Information on the Audit Committee can be found in https://premierehorizon.com/corporate-governance/board-committees/.  Information on the Audit Committee members can be found in https://premierehorizon.com/about-pha/our-leaders/
3.	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.	Information on the Audit Committee members can be found in https:// premierehorizon.com/about-pha/our-leaders/
	The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	Provide information or link/reference to a document containing information on the Chairman of the Audit Committee	Chairperson of the Audit Committee is Mr. Felipe A. Judan, an Independent Director. His CV can be found in https://premierehorizon.com/about-pha/our-leaders/
	pplement to Recommendation 3.2			
1.	Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor.	The Audit Committee meetings are held to review and approve the Audited Financial Statements of the Company and this is presented to the Board during the Board Meeting.

Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Compliant	Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.	Yes, a separate Audit Committee meeting is conducted without management team present. Proof of this can be seen in the Minutes of the Meeting.
Optional: Recommendation 3.2			
Audit Committee meet at least four times during the year.	Compliant	Indicate the number of Audit Committee meetings during the year and provide proof	Yes, the Audit Committee meet at least 4 times a year. Proof of this can be seen in the Minutes of the Meeting.
Audit Committee approves the appointment and removal of the internal auditor.	Compliant	Provide proof that the Audit Committee approved the appointment and removal of the internal auditor.	Yes, the external auditor is approved and removed by the Audit Committee as presented by the Audit Committee Chair to the Board.
Recommendation 3.3			
Board establishes a Corporate     Governance Committee tasked to assist     the Board in the performance of its     corporate governance responsibilities,     including the functions that were formerly     assigned to a Nomination and     Remuneration Committee.	Compliant	Provide information or reference to a document containing information on the Corporate Governance Committee, including its functions  Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable.	A Corporate Governance Committee was established by PHA and headed by Ms. Elisa May Arboleda-Cuevas, an Independent Director.  The Board Charter for the Committee can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.	Compliant	Provide information or link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship.	The Members of the Corporate Governance Committee can be found in https:// premierehorizon.com/corporate-governance/ board-committees/ The link to the CVs of the Chairperson and members of the Committee can be found in https: premierehorizon.com/about-pha/our-leaders/

3.	Chairman of the Corporate Governance Committee is an independent director.	Compliant	Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.	A Corporate Governance Committee was established by PHA and headed by Ms. Elisa May Arboleda-Cuevas, an Independent Director.
0	ptional: Recommendation 3.3.			
1.	Corporate Governance Committee meet at least twice during the year.	Compliant	Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.	Meetings are at least twice a year.
Re	ecommendation 3.4			
1.	Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	Compliant	Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions	The Board Charter for the Committee can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
2.	BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.	Compliant	Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship	The Members of the BROC can be found in https://premierehorizon.com/corporate-governance/board-committees/
3.	The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Compliant	Provide information or link/reference to a document containing information on the Chairman of the BROC	The company has established the Audit and Risk Oversight Committee headed by an Independent Director, Mr. Felipe A. Judan. Link to this can be found in http://premierehorizon.com/index.php/governance/board-committees
4.	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant	Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROC.	The CVs and background can be found in https://premierehorizon.com/about-pha/our-leaders/

Recommendation 3.5					
Board establishes a Related Party     Transactions (RPT) Committee, which is     tasked with reviewing all material related     party transactions of the company.	Compliant	Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.	The RPT Committee is headed by Ms. Elisa May Arboleda-Cuevas, an Independent Director The RPT policy document can be found in https://premierehorizon.com/corporate- governance/company-policies/		
2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.	Compliant	Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.	The members of the Committee can be found in https://premierehorizon.com/corporate-governance/board-committees/ The CVs of members can be found in https://premierehorizon.com/about-pha/our-leaders/		
Recommendation 3.6					
All established committees have a     Committee Charter stating in plain terms     their respective purposes, memberships,     structures, operations, reporting process,     resources and other relevant information.	Compliant	Provide information on or link/reference to the company's committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.	The Board Committee Charters can be found in https://premierehorizon.com/		
Committee Charters provide standards for evaluating the performance of the Committees.	Compliant		corporate-governance/board-committee- charters/		
Committee Charters were fully disclosed on the company's website.	Compliant	Provide link to company's website where the Committee Charters are disclosed.	The Board Committee Charters can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/		

**Principle 4:** To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

Recommendation 4.1

1.	The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.	Compliant	Provide information or link/reference to a document containing information on the process and procedure for tele/videoconferencing board and/or committee meetings.  Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.	Information on the committee meetings can be found in the Manual on Corporate Governance and the Board Committee Charter.  The attendance of the Board members can be found in the SEC Form 17-A Annual Report. Link to the document can be found in https://premierehorizon.com/company-disclosures/
2.	The directors review meeting materials for all Board and Committee meetings.	Compliant		
3.		Compliant	Provide information or link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors	These can be found in the company's Minutes of Meetings.
R	ecommendation 4.2			
1.	Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compliant	Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.  Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies	Information on this be found in the Manual on Corporate Governance and the Board Committee Charter.  Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/

Recommendation 4.3			
The directors notify the company's board before accepting a directorship in another company.	Compliant	Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.	None so far
Optional: Principle 4			
Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.	Compliant		
<ol> <li>Company schedules board of directors' meetings before the start of the financial year.</li> <li>3.</li> </ol>	Compliant		
Board of directors meet at least six times during the year.	Compliant	Indicate the number of board meetings during the year and provide proof	4, Minutes of the Meetings.
5. Company requires as minimum quorum of at least 2/3 for board decisions.	Compliant	Indicate the required minimum quorum for board decisions	6 out of 9 members
Principle 5: The board should endeavor to exerc	ise an objective	and independent judgment on all corpo	orate attairs
Recommendation 5.1			
The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.	Non-Compliant	Provide information or link/reference to a document containing information on the number of independent directors in the board	The company has 2 Independent Directors out of 9 members. Link to the document can be found in https://premierehorizon.com/about-pha/our-leaders/
Recommendation 5.2			

1.	The independent directors possess all the qualifications and none of the disqualifications to hold the positions.	Compliant	Provide information or link/reference to a document containing information on the qualifications of the independent directors.	Link to the document can be found in https://premierehorizon.com/about-pha/our-leaders/
	pplement to Recommendation 5.2			
1.	Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.	Compliant	Provide link/reference to a document containing information that directors are not constrained to vote independently.	None
Re	commendation 5.3			
1.	The independent directors serve for a cumulative term of nine years (reckoned from 2012).	Compliant	Provide information or link/reference to a document showing the years IDs have served as such.	Specified in the company's Manual on Corporate Governance.
2.	The company bars an independent director from serving in such capacity after the term limit of nine years.	Compliant	Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
3.	In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.	Compliant	Provide reference to the meritorious justification and proof of shareholders' approval during the annual shareholders' meeting.	None so far. The company recently changed the independent directors who have served 5 consecutive years.
Re	commendation 5.4			
1.	The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Compliant	Identify the company's Chairman of the Board and Chief Executive Officer	The Chairman is Mr. Augusto M. Cosio, Jr. while the President & CEO is Mr. Augusto Antonio C. Serafica, Jr.

The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	Compliant	Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.  Identify the relationship of Chairman and CEO.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
Recommendation 5.5			
If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.	Compliant	Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.  Indicate if Chairman is independent.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
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Recommendation 5.6			
Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.	Compliant	Provide proof of abstention, if this was the case	No such transactions.
Recommendation 5.7			
The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Compliant	Provide proof and details of said meeting, if any.  Provide information on the frequency and attendees of meetings.	Meetings of this kind were done.
The meetings are chaired by the lead independent director.	Compliant		Headed by the Independent Director.
Optional: Principle 5			

1.	None of the directors is a former CEO of the company in the past 2 years.	Compliant	Provide name/s of company CEO for the past 2 years	CEO for the past two years is Mr. Augusto Antonio C. Serafica, Jr.
qp	nciple 6: The best measure of the Board's effe praise its performance as a body, and assess commendation 6.1			
1.	Board conducts an annual self-assessment of its performance as a whole.	Compliant	Provide proof of self-assessments conducted for the whole board, the	
2.	The Chairman conducts a self-assessment of his performance.	Compliant	individual members, the Chairman and the Committees	
3.	The individual members conduct a self-assessment of their performance.	Compliant		
4.	Each committee conducts a self-assessment of its performance.	Compliant		
5.	Every three years, the assessments are supported by an external facilitator.	Non-Compliant	Identify the external facilitator and provide proof of use of an external facilitator.	No external facilitation done yet.
Re	commendation 6.2			
1.	Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
2.	The system allows for a feedback mechanism from the shareholders.	Compliant	a feedback mechanism from shareholders	

Recommendation 7.1

employees.  Code to its Board, senior management and employees.  The Code is disclosed and made available to the public through the company website.  Compliant vebsite.  Compliant Supplement to Recommendation 7.1  Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.  Compliant Veccommendation 7.2  Recommendation 7.2  Recommendation 7.2  Recommendation 7.2  Recommendation 7.2  Compliant Veccompliance with the Code of Business  Conduct and Ethics is posted/ disclosed.  Compliant Veccompliance with the Code of Business  Compliant Veccompliance with the Code of Business  Code of Business  Compliant Veccompany's policy and procedure and efficient implementation and monitoring of compliance with the Code of Business  Code of Business Conduct and Ethics	1.	Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant	Provide information on or link/reference to the company's Code of Business Conduct and Ethics.	Link to the document can be found in https://premierehorizon.com/corporate-governance/code-of-business-conduct-ethics/
to the public through the company website.  Supplement to Recommendation 7.1  1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.  Compliant implementation and monitoring of compliance with the Code of Business Conduct and Ethics.  Description of the public through the company website where the Code of Business Conduct and Ethics is posted/disclosed.  Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery  Compliant implementation and monitoring of compliance with the Code of Business Conduct and Ethics.  Description of the public through the code of Business Conduct and Ethics and internal policies.  Compliant implementation and monitoring of compliance with company internal  Compliant implementation and monitoring of compliance with company internal  Compliant implementation and monitoring of compliance with company with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant indicate who are required to comply with the Code of Business Conduct  Compliant in the Co	2.	Board, senior management and	Compliant	the company disseminated the Code to its Board, senior	Link to the document can be found in https:// premierehorizon.com/corporate-governance/ code-of-business-conduct-ethics/
1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.  Compliant  Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery  Recommendation 7.2  1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.  2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal  Compliant  Provide information on or link/reference to a document can be found in https premierehorizon.com/corporate-governanc code-of-business-conduct-ethics/  Compliant  Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.  Link to the document can be found in https premierehorizon.com/corporate-governanc code-of-business-conduct-ethics/  Link to the document can be found in https premierehorizon.com/corporate-governanc code-of-business-conduct-ethics/	3.	to the public through the company	Compliant	website where the Code of Business Conduct and Ethics is posted/	
and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.    Ink/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery    Recommendation 7.2	Su	oplement to Recommendation 7.1			
<ol> <li>Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</li> <li>Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.</li> <li>Board ensures the proper and efficient implementation and monitoring of compliant implementation and efficient implementation and effi</li></ol>	1.	and procedures on curbing and penalizing company involvement in offering, paying	Compliant	link/reference to a document containing information on the company's policy and procedure on	Link to the document can be found in https:// premierehorizon.com/corporate-governance/ code-of-business-conduct-ethics/
<ol> <li>Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</li> <li>Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.</li> <li>Board ensures the proper and efficient implementation and monitoring of compliant implementation and efficient implementation and effi</li></ol>	Re	commendation 7.2			
implementation and monitoring of compliance with company internal  Compliant  Indicate who are required to comply with the Code of Business Conduct  implementation and monitoring of with the Code of Business Conduct  Code-of-business-conduct-ethics/	1.	Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	Compliant	monitoring of compliance with the Code of Business Conduct and Ethics	Link to the document can be found in https://premierehorizon.com/corporate-governance/
Disclosure and Transparency	2.	implementation and monitoring of compliance with company internal	·	with the Code of Business Conduct and Ethics and any findings on non-compliance.	

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices				
and regulatory expectations.  Recommendation 8.1				
Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.	Compliant	Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/	
Supplement to Recommendations 8.1				
1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.	Compliant	Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.	The reports are made available in the timeline provided by the SEC.  Link to the documents can be found in https://premierehorizon.com/company-disclosures/	
2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Compliant	Provide link or reference to the company's annual report where the following are disclosed:  1. principal risks to minority shareholders associated with the identity of the company's controlling shareholders;  2. cross-holdings among company affiliates; and  3. any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Link to the documents can be found in https://premierehorizon.com/company-disclosures/	
Recommendation 8.2				

<ol> <li>Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.</li> <li>Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</li> </ol>	Compliant	Provide information on or link/reference to the company's policy requiring directors and officers to disclose their dealings in the company's share.  Indicate actual dealings of directors involving the corporation's shares including their nature, number/percentage and date of transaction.	Link to the documents can be found in https://premierehorizon.com/corporate-governance/company-policies/
Supplement to Recommendation 8.2			
Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).	Compliant	Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.  Provide link or reference to the company's Conglomerate Map.	Link to the documents can be found in https://premierehorizon.com/corporate-governance/company-policies/
Recommendation 8.3			
Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	Compliant	Provide link or reference to the directors' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.	Link to the documents can be found in https://premierehorizon.com/corporate-governance/company-policies/

2.	Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	Compliant	Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.	Link to the documents can be found in https://premierehorizon.com/about-pha/our-leaders/
Re	commendation 8.4			
1.	Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.	Compliant	Disclose or provide link/reference to the company policy and practice for setting board remuneration	Link to the documents can be found in
2.	Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.	Compliant	Disclose or provide link/reference to the company policy and practice for determining executive remuneration	https://premierehorizon.com/corporate- governance/manual-on-corporate- governance/
3.	Company discloses the remuneration on an individual basis, including termination and retirement provisions.	Compliant	Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.	
	commendation 8.5			
1.	Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.	Compliant	Disclose or provide reference/link to company's RPT policies  Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.	Link to the documents can be found in https://premierehorizon.com/corporate-governance/company-policies/

Company discloses material or significant RPTs reviewed and approved during the year.      The significant reviewed and approved during the year.  The significant reviewed and approved during the year.	Compliant	Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:  1. name of the related counterparty; 2. relationship with the party; 3. transaction date; 4. type/nature of transaction; 5. amount or contract price; 6. terms of the transaction; 7. rationale for entering into the transaction; 8. the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and 9. other terms and conditions	Link to the documents can be found in https://premierehorizon.com/corporate-governance/company-policies/
Supplement to Recommendation 8.5     Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	Indicate where and when directors disclose their interests in transactions or any other conflict of interests.	None so far
Optional : Recommendation 8.5			
Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.	-	Provide link or reference where this is disclosed, if any	None so far
Recommendation 8.6			

Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.	Compliant	Provide link or reference where this is disclosed	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.	Compliant	Identify independent party appointed to evaluate the fairness of the transaction price  Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
Supplement to Recommendation 8.6			
1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Compliant	Provide link or reference where these are disclosed.	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
Recommendation 8.7			
Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	Provide link to the company's website where the Manual on Corporate Governance is posted.	Link to the documents can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
Company's MCG is submitted to the SEC and PSE.	Compliant		
Company's MCG is posted on its company website.	Compliant		
Supplement to Recommendation 8.7			

Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.	Compliant	Provide proof of submission.	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
Optional: Principle 8			
Does the company's Annual Report disclose the following information:	Compliant	Provide link or reference to the company's Annual Report containing the said information.	
a. Corporate Objectives	Compliant		
b. Financial performance indicators	Compliant		
c. Non-financial performance indicators	Compliant		
d. Dividend Policy	Compliant		
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant		Link to the documents can be found in https://premierehorizon.com/company-disclosures/
f. Attendance details of each director in all directors meetings held during the year	Compliant		
g. Total remuneration of each member of the board of directors	Compliant		
2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Compliant	Provide link or reference to where this is contained in the Annual Report	Link to the documents can be found in https://premierehorizon.com/company-disclosures/

discloses that the conducted a rev material controls	ort/Annual CG Report be board of directors view of the company's (including operational, mpliance controls) and t systems.	Compliant	Provide link or reference to where this is contained in the Annual Report	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
contains a stater directors or Audit on the adequac	ort/Annual CG Reportment from the board of Committee commenting y of the company's risk management systems.	Compliant	Provide link or reference to where this is contained in the Annual Report	Link to the documents can be found in https://premierehorizon.com/company-disclosures/
is materially expo	sks to which the company osed to (i.e. financial, ading IT, environmental,	Compliant	Provide link or reference to where these are contained in the Annual Report	Link to the documents can be found in https://premierehorizon.com/company-disclosures/

**Principle 9:** The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1			
Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.	Compliant	Provide information or link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the company's external auditor.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.	Compliant	Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.	More than 50% is needed

		auditor.	
Supplement to Recommendation 9.1			
Company has a policy of rotating the lead audit partner every five years.	Compliant	Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.	Link to the document can be found in https:// premierehorizon.com/corporate-governance/ manual-on-corporate-governance/
Recommendation 9.2			
1. Audit Committee Charter includes the Audit Committee's responsibility on:  i. assessing the integrity and independence of external auditors;  ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and  iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	Compliant	Provide link/reference to the company's Audit Committee Charter	Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Compliant	Provide link/reference to the company's Audit Committee Charter	Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/

Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant	Provide link/reference to the company's Audit Committee Charter	Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant	Provide link/reference to the company's Audit Committee Charter	Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
Recommendation 9.3			
Company discloses the nature of non- audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	Disclose the nature of non-audit services performed by the external auditor, if any.	None so far
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	Provide link or reference to guidelines or policies on non-audit services	Link to the document can be found in https://premierehorizon.com/corporate-governance/board-committee-charters/
Supplement to Recommendation 9.3			
Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	Provide information on audit and non-audit fees paid.	None so far
Additional Recommendation to Principle 9			

Company's external auditor is duly accredited by the SEC under Group A category.	Compliant	Provide information on company's external auditor, such as:  1. Name of the audit engagement partner; 2. Accreditation number; 3. Date Accredited; 4. Expiry date of accreditation; and	PHA's external auditor is SGV & Company, the premiere audit company in the country.  1. Jennifer D. Ticlao, Partner 2. SEC Accreditation No. 1758-A (Group A) 3. Date Accredited: July 2, 2019 4. Expiry: July 2, 2022 5. SGV & Co., 6760 Ayala Avenue, 1226 Makati City; Tel. +63 2 88910307
		5. Name, address, contact number of the audit firm.	
2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).	Compliant	Provide information on the following:  1. Date it was subjected to SOAR inspection, if subjected;  2. Name of the Audit firm; and  3. Members of the engagement team inspected by the SEC.	SGV & Company, 2020
<b>Principle 10:</b> The company should ensure that the Recommendation 10.1	e material and r	eportable non-financial and sustainabilit	y issues are disclosed.
1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.	Compliant	Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.	Link to the document can be found in https://drive.google.com/file/d/ 1pl7d9blm4kXWldygBoZCnGEhEsYZHbx-/view as part of the 2019 Annual Report
Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Compliant	Provide link to Sustainability Report, if any. Disclose the standards used.	Link to the document can be found in https:// — drive.google.com/file/d/ 1pl7d9blm4kXWldygBoZCnGEhEsYZHbx-/ view as part of the 2019 Annual Report

**Principle 11:** The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

Recommendation 11.1	<i>by</i> 1117 031013, 31010	corrected and other interested esers.	
Company has media and analysts'     briefings as channels of communication to     ensure the timely and accurate     dissemination of public, material and     relevant information to its shareholders     and other investors.	Compliant	Disclose and identify the communication channels used by the company (i.e., website, Analyst's briefing, Media briefings /press conferences, Quarterly reporting, Current reporting, etc.).  Provide links, if any.	EDGE of PSE, Company Website, Email channels to media
Supplemental to Principle 11			
Company has a website disclosing up-to- date information on the following:	Compliant	Provide link to company website	https://premierehorizon.com/
a. Financial statements/reports (latest quarterly)	Compliant		https://premierehorizon.com/company- disclosures/
b. Materials provided in briefings to analysts and media	Compliant		https://premierehorizon.com/media- center/
c. Downloadable annual report	Compliant		https://premierehorizon.com/company- disclosures/
d. Notice of ASM and/or SSM	Compliant		https://premierehorizon.com/company-disclosures/
e. Minutes of ASM and/or SSM	Compliant		https://premierehorizon.com/company-disclosures/
f. Company's Articles of Incorporation and By-Laws	Compliant		https://premierehorizon.com/articles-of- incorporation-by-laws-amendments/
Additional Recommendation to Principle 11			
Company complies with SEC-prescribed website template.	Compliant		https://premierehorizon.com/

## Internal Control System and Risk Management Framework

**Principle 12:** To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.

Recommendation 12.1			
Company has an adequate and effective internal control system in the conduct of its business.	Compliant	List quality service programs for the internal audit functions.  Indicate frequency of review of the internal control system	Internal control systems are constantly being reviewed.
Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	Identify international framework used for Enterprise Risk Management  Provide information or reference to a document containing information on:  1. Company's risk management procedures and processes 2. Key risks the company is currently facing 3. How the company manages the key risks  Indicate frequency of review of the enterprise risk management framework.	Company Policies on Enterprise Risk Management can be found in https:// premierehorizon.com/corporate- governance/enterprise-risk-management/
Supplement to Recommendations 12.1			

1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.	Compliant	Provide information on or link/ reference to a document containing the company's compliance program covering compliance with laws and relevant regulations.  Indicate frequency of review.	Company Policies on Enterprise Risk Management can be found in https:// premierehorizon.com/corporate- governance/enterprise-risk-management/
Optional: Recommendation 12.1			
<ol> <li>Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.</li> </ol>	Compliant	Provide information on IT governance process	Company Policies on Enterprise Risk Management can be found in https:// premierehorizon.com/corporate- governance/enterprise-risk-management/
Recommendation 12.2			
<ol> <li>Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.</li> </ol>	Compliant	Disclose if the internal audit is inhouse or outsourced. If outsourced, identify external firm.	Internal audit is not outsourced.
Recommendation 12.3			
Company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Compliant	Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities.	The new designated company Chief Audit Executive is Mr. Raul Ma. F. Anonas, EVP and COO of PHA.

<ol> <li>CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.</li> <li>In case of a fully outsourced internal audit</li> </ol>		Identify qualified independent	In case of outsourced internal audit activity,
activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.		executive or senior management personnel, if applicable.	the CFO, Manolo B. Tuason, is in charge of managing the team and activities.
Recommendation 12.4			
Company has a separate risk management function to identify, assess and monitor key risk exposures.	Compliant	Provide information on company's risk management function.	On the board level, an Audit and Risk Oversight Committee is headed by an independent director.
Supplement to Recommendation 12.4			
Company seeks external technical support in risk management when such competence is not available internally.	Compliant	Identify source of external technical support, if any.	
Recommendation 12.5			
In managing the company's Risk     Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	Compliant	Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.	The Company's Chief Risk Officer (CRO) is Mr. Raul Ma. F. Anonas, EVP and COO.
CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant		The Company's Chief Risk Officer (CRO) is Mr. Raul Ma. F. Anonas, EVP and COO. He is a graduate of Ateneo and with an MBA degree from Fordham School in the
Additional Recommendation to Principle 12			US.

Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.	Compliant	Provide link to CEO and CAE's attestation	The CEO and CAE attest in writing that a sound internal audit, control and compliance system is in place and working effectively.
	Cultivating a Syr	nergic Relationship with Shareholders	
Principle 13: The company should treat all share	holders fairly and	d equitably, and also recognize, protect	and facilitate the exercise of their rights.
Recommendation 13.1	1		
Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	Compliant	Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed.	Link to the document can be found in https://premierehorizon.com/corporate-
2. Board ensures that basic shareholder rights are disclosed on the company's website.	Compliant	Provide link to company's website	governance/company-policies/
Supplement to Recommendation 13.1			
Company's common share has one vote for one share.	Compliant		
2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.	Compliant	Provide information on all classes of shares, including their voting rights if any.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
Board has an effective, secure, and efficient voting system.	Compliant	Provide link to voting procedure. Indicate if voting is by poll or show of hands.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Compliant	Provide information on shareholder voting mechanisms such as supermajority or "majority of minority", if any.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/

5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.	Compliant	Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	Provide information or link/reference to the policies on treatment of minority shareholders	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
Company has a transparent and specific dividend policy.	Compliant	Provide information on or link/reference to the company's dividend Policy.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
		Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-	A Property and Cash Dividend were declared on March 20, 2018 for PHA shareholders of Record as of May 15, 2018.
		dividends, indicate if the company paid the dividends within 60 days from declaration	As of the date of this document, the dividends have not been distributed yet pending approval by the SEC.
Optional: Recommendation 13.1			
Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.	Compliant	Identify the independent party that counted/validated the votes at the ASM, if any.	SGV & Company
Recommendation 13.2			

Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.	Compliant	Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out  Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.  Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)	Notice is given usually 60 days before the date of the Stockholders' Meeting.  Link to the document can be found in https://premierehorizon.com/company-disclosures/
Supplemental to Recommendation 13.2			
Company's Notice of Annual     Stockholders' Meeting contains the     following information:	Compliant	Provide link or reference to the company's notice of Annual Shareholders' Meeting	Link to the document can be found in https://premierehorizon.com/company-disclosures/
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	Compliant		Link to the document can be found in https://premierehorizon.com/company-disclosures/
b. Auditors seeking appointment/re- appointment	Compliant		Link to the document can be found in https://premierehorizon.com/company-
c. Proxy documents	Compliant		disclosures/
Optional: Recommendation 13.2		'	
Company provides rationale for the agenda items for the annual stockholders meeting	Compliant	Provide link or reference to the rationale for the agenda items	Link to the document can be found in https://premierehorizon.com/company-disclosures/
Recommendation 13.3			

Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	Compliant	Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.	Link to the document can be found in https://premierehorizon.com/company-disclosures/
2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.  Output  Description:	Compliant	Provide link to minutes of meeting in the company website.  Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.  Indicate also if the voting on resolutions was by poll.  Include whether there was opportunity to ask question and the answers given, if any	Link to the document can be found in https://premierehorizon.com/company-disclosures/
Supplement to Recommendation 13.3			
Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Indicate if the external auditor and other relevant individuals were present during the ASM and/or special meeting	Link to the document can be found in https://premierehorizon.com/company-disclosures/
Recommendation 13.4			
Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/

	The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	Provide link/reference to where it is found in the Manual on Corporate Governance	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
Rec	commendation 13.5			
	Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Compliant	Disclose the contact details of the officer/office responsible for investor relations, such as:  1. Name of the person 2. Telephone number 3. Fax number 4. E-mail address	Investor Relations Page of the Company can be found in https:// premierehorizon.com/investor-relations/
	IRO is present at every shareholder's meeting.	Compliant	Indicate if the IRO was present during the ASM.	Yes, the IRO is always present in the ASM.
Sup	plemental Recommendations to Principle 13			
1.	Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	Provide information on how anti- takeover measures or similar devices were avoided by the board, if any.	None so far.
2.	Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing	Compliant  Compliant	takeover measures or similar devices	None so far.  Public float is 84.10%
2.	Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group  Company has at least thirty percent (30%) public float to increase liquidity in the		takeover measures or similar devices were avoided by the board, if any.	

Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.	Compliant	Disclose the process and procedure for secure electronic voting in absentia, if any.	
	D	Outies to Stakeholders	
<b>Principle 14:</b> The rights of stakeholders establishe stakeholders' rights and/or interests are at stake their rights.			
Recommendation 14.1			
Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.	Compliant	Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders.	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
Recommendation 14.2			
Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.	Compliant	Identify policies and programs for the protection and fair treatment of company's stakeholders	Link to the document can be found in https://premierehorizon.com/corporate-governance/manual-on-corporate-governance/
Recommendation 14.3			
Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	Compliant	Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their concerns and/or complaints for possible violation of their rights.	This is provided in the Whistleblowing Policy document. Contact person is Ana Liza Aquino. Contact number at +63 2 86327714
		Provide information on whistleblowing policy, practices and procedures for stakeholders	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/

Supplement to Recommendation 14.3			
Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.	Compliant	Provide information on the alternative dispute resolution system established by the company.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
Additional Recommendations to Principle 14			
1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.	Compliant	Disclose any requests for exemption by the company and the reason for the request.	None so far.
Company respects intellectual property rights.	Compliant	Provide specific instances, if any.	
Optional: Principle 14			
Company discloses its policies and practices that address customers' welfare	Compliant	Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/
Company discloses its policies and practices that address supplier/contractor selection procedures	Compliant	Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/

Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes. Recommendation 15.1 1. Board establishes policies, programs and Provide information on or Compliant Link to the document can be found in procedures that encourage employees to link/reference to company policies, https://premierehorizon.com/corporateactively participate in the realization of the programs and procedures that governance/company-policies/ company's goals and in its governance. encourage employee participation. Supplement to Recommendation 15.1 1. Company has a reward/compensation Disclose if company has in place a Compliant Link to the document can be found in policy that accounts for the performance merit-based performance incentive https://premierehorizon.com/corporateof the company beyond short-term mechanism such as an employee governance/company-policies/ stock option plan (ESOP) or any such financial measures. scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders. 2. Company has policies and practices on Disclose and provide information on Link to the document can be found in Compliant health, safety and welfare of its policies and practices on health, https://premierehorizon.com/corporatesafety and welfare of employees. employees. governance/company-policies/ Include statistics and data, if any. 3. Company has policies and practices on Disclose and provide information on Link to the document can be found in Compliant training and development of its policies and practices on training https://premierehorizon.com/corporateemployees. and development of employees. governance/company-policies/ Include information on any training conducted or attended. **Recommendation 15.2** Identify or provide link/reference to 1. Board sets the tone and makes a stand Compliant Link to the document can be found in against corrupt practices by adopting an the company's policies, programs https://premierehorizon.com/corporateanti-corruption policy and program in its and practices on anti-corruption governance/company-policies/ Code of Conduct.

2.	Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	Compliant	Identify how the board disseminated the policy and program to employees across the organization	This is disseminated through Memorandums sent via email or during meetings.				
_	Supplement to Recommendation 15.2							
1.	Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.	Compliant	Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.  Include any finding of violations of the company policy.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/				
Re	ecommendation 15.3							
1.	Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation	Compliant	Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.  Indicate if the framework includes procedures to protect the employees from retaliation.  Provide contact details to report any illegal or unethical behavior.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/				
2.	whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	Compliant		Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/				
3.	Board supervises and ensures the enforcement of the whistleblowing framework.	Compliant	Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing.	Link to the document can be found in https://premierehorizon.com/corporate-governance/company-policies/				

**Principle 16:** The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

devolopment.						
Recommendation 16.1						
Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.	Compliant	Provide information or reference to a document containing information on the company's community involvement and environment-related programs.	Link to the document can be found in https://premierehorizon.com/corporate-governance/corporate-social-responsibility/			
Optional: Principle 16						
Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development	Compliant	Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.	Link to the document can be found in https://premierehorizon.com/corporate-governance/corporate-social-responsibility/			
Company exerts effort to interact positively with the communities in which it operates	Compliant	Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.	Link to the document can be found in https://premierehorizon.com/corporate-governance/corporate-social-responsibility/			

## **SIGNATURES**

AUGUSTO M. COSIO, JR. Chairman of the Board

AUGUSTO ANTONIO C. SERAFICA, IR. President & Chief Executive Officer

FELIPE A. JUDAN
Independent Director

ELISA MAY ARBOLEDA-CUEVAS
Independent Director

RAUL MA F. ANONAS
Compliance Officer

Ruw M. F. Summer

ROBERTO V. SAN JOSE Corporate Secretary **SUBSCRIBED AND SWORN** to before me this JUN 0 7 2021 affiant(s) exhibiting to me their identification cards. as follows:

Name	Identification No.	Date & Place Issued
AUGUSTO M. COSIO, JR.	Passport No.	01.11.17/
	P1570187A	DFA NCR East
AUGUSTO ANTONIO C.	Passport No.	03.17.17/
SERAFICA, JR	P2246276A	DFA Manila
FELIPE A. JUDAN	Passport No.	06.12.16/
	EC8100279	DFA, Manila
ELISA MAY ARBOLEDA-	Passport No.	08.28.18/
CUEVAS	P8504754A	DFA Manila
RAUL MA. F. ANONAS	Passport No.	03.02.17/
	P2087338A	DFA Manila
ROBERTO V. SAN JOSE	TIN No. 126-470-483	Bureau of Internal
		Revenue

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ROLL NO. 28583
MCLE V-0004493

(2ND FLOOR, ARMAL BLDG., URBANO
VELASCO AVE., MALINAO, PASIG CITY