

PREMIERE HORIZON ALLIANCE CORPORATION

AUDIT AND RISK OVERSIGHT COMMITTEE CHARTER

1. PURPOSE AND MANDATE

The Board of Directors of **Premiere Horizon Alliance Corporation**. (“PHA” or the “Company”) hereby adopts this Charter of the Audit, Risk Oversight Committee (the Committee”) which has primary oversight over the financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.

2. ORGANIZATIONAL PRINCIPLES

The Committee will assist the Board of Directors of the Company in fulfilling its oversight responsibilities. The purpose of the Committee is to provide a structured, systematic oversight of the Company's internal control, practices. The Committee assists the Board and Management by providing advice and guidance on the adequacy of the Company's initiative for:

- 2.1 Internal control framework, oversight of internal audit activity, external auditors, and other providers of assurance, financial statements and public accountability reporting.

In broad terms, the Committee reviews the items noted above and provides the Board with independent advice and guidance regarding the adequacy and effectiveness of Management's practices and potential improvements to those practices.

- 2.2 Authority

The Committee will have unrestricted access to members of management, employees and relevant information. It is necessary to discharge its duties. The Committee will also have unrestricted access to records, data and reports. If access to requested documents is denied due to legal or confidentiality reasons, the Committee and/or Chief Internal Auditor (CIA) will follow a prescribed, Board approved mechanism for resolution of the matter.

The Committee is entitled to receive any explanatory information that it deems necessary to discharge its responsibilities. The Company's Management and staff should cooperate with Committee requests.

The Committee may engage independent counsel and/or other advisors it deems necessary to carry out its duties.

The Committee is empowered to:

- 2.2.1 Appoint, compensate, and oversee all and non-audit services performed by auditors, including the work of any registered accounting firm employed by the Company
- 2.2.2 Resolve any disagreements between Management and the auditor regarding financial reporting, internal controls, and other matters
- 2.2.3 Pre-approve all audit and non-audit services performed by auditors.
- 2.2.4 Conduct investigations into any matters and obtain advice and assistance from outside legal, accounting or other advisers, when necessary.
- 2.2.5 Require the attendance of the Company's officers in Committee meetings as appropriate.
- 2.2.6 Approve the appointment and removal of the internal auditor
- 2.2.7 Recommend the approval and removal of the external auditor.
- 2.2.8 Assess the integrity and independence of the external auditor
- 2.2.9 Exercise effective oversight to review and monitor the external auditor's independence and objectivity
- 2.2.10 Review and monitor external auditor's suitability and effectiveness on an annual basis
- 2.2.11 Ensure that the external auditor has adequate quality control procedures

3. ORGANIZATION

- 3.1 The Committee shall be composed of at least three (3) appropriately qualified non-executive directors, the majority of whom, including the Chairman, should be independent. The Chairman of the Committee shall not be the Chairman of the Board or of any other committees. All Committee Members shall be appointed by the Board.
- 3.2 The term of the Committee Member shall be for one year. Committee Members may be replaced at any time by a majority vote of the members of the Board currently in office. A Member's cessation as a Board Director means his automatic termination as a Committee Member.
- 3.3 Any vacancy in the Committee due to death, resignation or disqualification of any member, or by any cause, may be filled by the Board. The member elected to fill the vacancy shall hold office for the remainder of the term.

- 3.4 All of the members of the committee must have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.
- 3.5 Each Member shall be diligent in disclosing relationships significant to the Company and related companies/parties or himself that might potentially compromise his independence in his oversight duties.
- 3.6 Committee Members shall be entitled to committee membership per diems or fees.

4. COMMITTEE AUTHORITY

- 4.1 The Committee shall have unrestricted access to all Company information, and all employees are directed to cooperate and comply with requests of Committee Members relating to their authority under this Charter.
- 4.2 The Committee has the authority to engage or retain, at the Company's expense, people who have special competencies (including, without limitation, legal, accounting or other consultants and experts) to assist or advise the Committee in fulfilling its responsibilities.
- 4.3 The Committee may form and delegate authority to subcommittees when appropriate.
- 4.4 The Committee shall provide an open avenue of communication among the internal auditors, external auditors, and the Board. This includes direct communication and interaction of the Committee with the Chief Audit Executive, internal auditors and external auditors, as well as separate or private sessions as appropriate and necessary.

5. COMMITTEE MEETINGS

- 5.1 The Committee shall meet internally with the Board at least once every quarter without the presence of the President or other Management team members and periodically shall meet with the head of the internal audit.
- 5.2 It is the responsibility of the Chairman to schedule all meetings of the Committee. The Chief Audit Executive shall be responsible for the agenda and relevant meeting materials to be provided to the Members at least three (3) days before each meeting and any other person/s invited by the Committee.
- 5.3 A majority of the Committee Members shall constitute a quorum, and the act of a majority of those present at any Committee meeting at which there is a quorum shall be the act of the Committee.
- 5.4 A resolution in writing signed or approved by letter, or email by a majority of Committee Members shall be as effective for all purposes as a resolution passed at a meeting of the Committee duly convened, held and constituted.

- 5.5 The Committee shall meet with Management, internal auditors and the external auditor in separate executive sessions at least once a year.
- 5.6 The Committee may request any officer or employee, outside counsel or the external auditor of the Company to attend a committee meeting or to meet with any Committee Member or consultant to the Committee.
- 5.7 The Company's Compliance Officer, Corporate Secretary or any other person nominated by the Committee shall be the Secretary of the Committee in its meetings.
- 5.8 The Committee shall provide copies of the minutes of each meeting to the Board as soon as practicable after each Committee meeting.

6 COMMITTEE DUTIES AND RESPONSIBILITIES

The Committee shall be responsible for overseeing the Management in establishing and maintaining an adequate, effective and efficient internal control framework. It shall ensure that systems and processes are designed to provide assurance in areas including reporting, monitoring compliance with laws, regulations and internal policies, efficiency and effectiveness of operations, and safeguarding of assets.

In line therewith, the Audit Committee shall have the following duties and responsibilities:

- 6.1 Financial Reporting Process and Internal Control System Oversight
 - 6.1.1 Review and approve the Interim and Annual Financial Statements before their submission to the Board, with particular focus on the following matters:
 - 6.1.1.1 Any change in accounting policies and practices
 - 6.1.1.2 Areas where a significant amount of judgment has been exercised
 - 6.1.1.3 Significant adjustments resulting from the audit
 - 6.1.1.4 Going concern assumptions
 - 6.1.1.5 Compliance with accounting standards
 - 6.1.1.6 Compliance with tax, legal and regulatory requirements
 - 6.1.2 Review with Management and the external auditors the results of the audit of the financial statements, including any disagreements, problems or difficulties encountered.
 - 6.1.3 Perform oversight functions over the Corporation's Internal and External Auditors and ensure their independence and unrestricted access to all

records, properties and personnel to enable them to perform their respective audit functions taking into consideration relevant Philippine professional and regulatory requirements.

- 6.1.4 Evaluate on an ongoing basis existing relations between and among businesses and counterparties to ensure that all related parties are continuously identified, RPTs are monitored, the Related Party Registry is updated to capture subsequent changes in relationships with counterparties (from non-related to related and vice versa).
- 6.1.5 Understand the scope of internal and external auditors' review of internal control over financial reporting, which review shall include the identification of material errors and fraud, and obtain reports on significant findings and recommendations, actions and measures in case of error and fraud, together with Management's responses.
- 6.1.6 Through the Internal Audit (IA) Department, monitor and evaluate the adequacy and effectiveness of the Company's internal control system, integrity of financial reporting, and security of physical and information assets. Well- designed internal control procedures and processes that will provide a system of checks and balances shall be in place in order to (a) safeguard the Company's resources and ensure their effective utilization, (b) prevent occurrence of fraud and other irregularities, (c) protect the accuracy and reliability of the Company's financial data, and (d) ensure compliance with applicable laws and regulations;
- 6.1.7 Discuss with Management, internal auditors and external auditor the adequacy and effectiveness of accounting and financial reporting controls, information technology systems and data security, and any appropriate Management action adopted in light of material control deficiencies and identified or reported material errors and fraud.
- 6.1.8 Recommend and direct Management to develop and/or to formalize all policies and procedures to promote a transparent financial management system and integrity of internal control activities.
- 6.1.9 Coordinate, monitor and facilitate compliance with laws, rules and regulations.

6.2 Internal Audit Oversight

- 6.2.1 Recommend the approval of the Internal Audit (IA) Charter, which formally defines the responsibilities, powers and authority of the IA Department, the audit plan of the IA Department, as well as oversee the implementation of the IA Charter.

- 6.2.2 Oversee the IA Department and recommend the appointment and removal of an internal auditor as well as his qualifications, and grounds for appointment and removal. The Audit Committee shall also approve the terms and conditions for outsourcing internal audit services, if applicable.
- 6.2.3 Establish and identify the reporting line of the Internal Auditor to enable him to properly fulfill his/her duties and responsibilities. For this purpose, he shall directly report to the Audit Committee.
- 6.2.4 Review and monitor Management's responsiveness to the Internal Auditor's findings and recommendations.
- 6.2.5 Review annually the Internal Audit Charter, internal audit plan and adequacy of resources. Recommend changes in the planned scope of the internal audit function.
- 6.2.6 Discuss and review the internal auditors' evaluation of internal controls, and monitor Management's responses to audit findings and recommendations.
- 6.2.7 Review the performance and independence of the internal audit function to be in conformance to International Standards for the Professional Practice of Internal Auditing during the year and report the Committee's conclusions to the Board.
- 6.2.8 Subject to confidentiality requirements, ensure that internal auditors are given unrestricted access to all records, properties and personnel to enable them to perform their audit function.

6.3 External Audit Oversight

- 6.3.1 Prior to the commencement of the audit, discuss with the External Auditor the nature, scope and expenses of the audit, and ensure the proper coordination if more than one audit firm is involved in the activity to identify proper coverage and minimize duplication of efforts.
- 6.3.2 Evaluate and determine the non-audit work, if any, of the External Auditor, and periodically review the non-audit fees paid to the External Auditor in relation to the total fees paid to him and the Company's overall consultancy expenses.

The Audit Committee shall disallow any non-audit work that conflicts with the duties of an External Auditor or may pose a threat to his/her independence. The non-audit work, if allowed, shall be disclosed in the Company's Annual Report and Annual Corporate Governance Report

- 6.3.3 Recommend to the Board the appointment, reappointment, removal and fees of the External Auditor, duly accredited by the SEC, who undertakes an independent audit of the company, and provides objective assurance on the manner by which the financial statements should be prepared and presented to the shareholders.
- 6.3.4 Assess and exercise oversight of professional qualifications, independence, integrity, appointment, reappointment or replacement of the external auditor to the Board.
- 6.3.5 Pre-approve all audit and non-audit work engagements, scope, remuneration, fees and terms of the external auditor.
- 6.3.6 Confirm with the external auditor that audit scope has not been unreasonably restricted by Management and ensure that external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their audit function.
- 6.3.7 Review, evaluate and ensure disclosure on nature of non-audit or taxation services, if any, performed by the external auditor, and assess any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.
- 6.3.8 At the conclusion of the annual audit, discuss with Management and the external auditor significant financial reporting issues and judgments made in connection with the preparation of the Company's financial statements, including the following:
 - 6.3.8.1 any significant changes in the Company's selection or application of accounting principles,
 - 6.3.8.2 any major issues as to the adequacy of the Company's internal controls, the development, selection and disclosure of critical accounting estimates,
 - 6.3.8.3 analyses of the effect of alternative assumptions, estimates or GAAP methods on the Company's financial statements, and
 - 6.3.8.4 audit adjusting entries noted or proposed but passed as immaterial or otherwise.
- 6.3.9 Review and monitor the external auditor's independence and objectivity and the effectiveness of the external audit process, taking into consideration relevant Philippine professional and regulatory requirements or issuances, and nationally and internationally recognized best practices.

- 6.3.10 Review and monitor the external auditor's suitability and effectiveness on an annual basis.
- 6.3.11 Establish effective communication with the external auditor and require them to report all relevant matters that help the Audit Committee to efficiently carry out its oversight responsibilities.
- 6.3.12 Review external audit findings in respect of any significant deficiencies or weaknesses in controls and the disposition of the recommendations in the external auditor's management letter and ensure that Management responds appropriately with timely corrective action.
- 6.3.13 Resolve disagreement, if any, between Management and the external auditor.

6.4 Risk Oversight

- 6.4.1 Develop a formal Enterprise Risk Management (ERM) plan which contains the following elements: (a) common language or register of risks, (b) well- defined risk management goals, objectives and oversight, (c) uniform processes of assessing risks and developing strategies to manage prioritized risks, (d) designing and implementing risk management strategies, and (e) continuing assessments to improve risk strategies, processes and measures;
- 6.4.2 Oversee the implementation of the ERM and conduct regular discussions on the Corporation's prioritized and residual risk exposures based on regular risk management reports and assess how the concerned units or offices are addressing and managing these risks.
- 6.4.3 Evaluate the risk management plan to ensure its continued relevance, comprehensiveness and effectiveness. Revisit defined risk management strategies, look for emerging or changing material exposures, and keep abreast of significant developments that seriously impact the likelihood of harm or loss.
- 6.4.4 Advise the Board on its risk appetite levels and risk tolerance limits.
- 6.4.5 Review at least annually the Corporation's risk appetite levels and risk tolerance limits based on changes and developments in the business, the regulatory framework, the external economic and business environment, and major events which may have occurred in the Corporation.
- 6.4.6 Assess the probability of each identified risk becoming a reality and estimate its possible significant financial impact and likelihood of

occurrence. Priority areas of concern are those risks that are the most likely to occur and to impact on the performance and stability of the Company and its shareholders.

- 6.4.7 Oversee the Management's activities in managing credit, market, liquidity, operational, legal and other risk exposures of the Company. This function shall include regularly receiving information on risk exposures and risk management activities from Management.
- 6.4.8 Report to the Board on a regular basis, or as deemed necessary, the Company's material risk exposures, the actions taken to reduce the risks, and recommend further action or plans, as necessary; and
- 6.4.9 Perform other duties and responsibilities as the Committee may deem appropriate within the scope of its primary functions or as may be assigned by the Board.

7 PERFORMANCE ASSESSMENT AND CONTINUOUS IMPROVEMENT

- 7.1 The Committee shall review and reassess the adequacy of this Charter annually and recommend any proposed changes to the Board for review and approval.
- 7.2 The members of the Committee shall evaluate its performance based on best practices and expectations set out in this Charter and in applicable SEC and PSE issuances.
- 7.3 The Committee shall obtain and subject itself to an independent assessment by the Board based on best practices.
- 7.4 The Committee shall formulate and implement plans to improve its performance which may include relevant training needs to keep the Members up-to-date with corporate governance, best practices, accounting and auditing standards.

8 COMMITTEE REPORTING

- 8.1 The Committee Chairman shall render a report on matters requiring the Board's proper disposition and attention regularly.
- 8.2 The Committee Chairman shall also prepare an annual report to the Board and shareholders that all responsibilities outlined in its Charter have been carried out, i.e. performance of oversight duties during the year, describing the Committee's composition, responsibilities and how they were discharged, any other regulatory information, approval of non-audit services, among others.

9 AMENDMENT OR ALTERATION OF THIS CHARTER

The Committee may amend, alter or change the Charter and file to the Board for record.

**This document is subject to continuous revisions and updating.*